

# Priority Project Reports

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## Urology

### 1. Project Title: Long term strategic and operational plan for NSWOG - Urology

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### 2. Project Coordinator(s) Contact details

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### 3. Project Description

Project consultants (HealthConsult) were engaged to develop a long term strategic plan and a one year operational plan (2008/09) to effectively direct the contribution of the NSWOG – Urology toward initiatives that will result in measurable improvements in outcomes for patients with urological cancers.

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### 4. Deliverables as detailed in project contract

- Five-year operational plan for NSWOG - Urology
  - One-year operational plan for NSWOG – Urology
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### 5. Description of activities undertaken

- A situational analysis of urologic cancer services in NSW, including epidemiology, demographics, projections, workforce, MDTs.
- Review of the AHS planning for cancer services.
- Review of the Victorian Patient Management Frameworks.
- Review current research and clinical trial activity for urological cancers.
- Mapping existing networks and known referral patterns.
- Review current education/training opportunities.
- Utilise the knowledge gained to facilitate a strategic planning session with key stakeholders to develop the strategic plan and one-year operational plan.
- Develop the NSWOG Urology strategic and operational plans.

The information required was obtained from the Cancer Institute NSW, AHS cancer service strategic plans, interviews with 17 stakeholder groups, surveys of 16 urological services in NSW and five case studies of urological services across a range of AHS. The merits of a draft strategic plan were also tested at a workshop. A final strategic plan and one year operational plan were completed based on feedback at the workshop.

The main challenge throughout the project was difficulty obtaining the information required, whether this was from the Cancer Institute NSW, or AHSs and clinicians. Additional time, effort and funding were required to obtain the data necessary to develop a relevant strategic plan.

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## 6. Project outcome(s)

a. Did the project complete all the deliverables listed in the contract

Yes     No

b. If you answered no to question 6(a) please provide a rationale

N/A

c. Please describe any other outcomes (if any) that the project has contributed to achieving

- i. A renewed interest in NSWOG – Urology from the chair.
- ii. A broader understanding of the challenges to face urology services in the future as a result of the increasing incidence of prostate cancer.
- iii. An awareness of the poor outcomes for bladder cancer patients in NSW compared to other Australian states.

d. What do you believe will be the ongoing benefits of this project?

- Provide direction for NSWOG – Urology.
  - Improve stakeholder commitment to NSWOG – Urology demonstrated through increased attendance and participation in working parties/projects.
  - Commencement of projects and activities to improve care for patients with Urological Cancers.
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## 7. Please list any presentations, abstracts, papers or reports that have been submitted upon the work of this project.

- Long-term strategic and operational plan for NSWOG – Urology – Final Report (E08/14417).